



IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

JEFFREY L. DOPPELT and NEIL A. DOLGIN, :
:
Plaintiffs, :
:
v : C. A. No.
: 10629-VCS
WINDSTREAM HOLDINGS, INC., et al., :
:
Defendants. :

- - -

Chancery Court Chambers
417 South State Street
Dover, Delaware
Monday, September 11, 2017
2:01 p.m.

- - -

BEFORE: HON. JOSEPH R. SLIGHTS III, Vice Chancellor.

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TELEPHONIC ORAL ARGUMENT ON PLAINTIFFS' MOTION TO
COMPEL DEFENDANTS AND THIRD PARTIES TO PRODUCE
DOCUMENTS and RULINGS OF THE COURT

CHANCERY COURT REPORTERS
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1 APPEARANCES: (Via teleconference)

2 CARMELLA P. KEENER, ESQ.
Rosenthal, Monhait & Goddess, P.A.

3 -and-

4 GREGORY E. KELLER, ESQ.
CAROL S. SHAHMOON, ESQ.
of the New York Bar
5 CSS Legal Group PLLC
for Plaintiffs

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7 ROBERT S. SAUNDERS, ESQ.
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for Defendants

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1 THE COURT: Good afternoon. It's Joe
2 Slights on the line.

3 Can I get appearances, please. First,
4 starting with plaintiffs' counsel.

5 MS. KEENER: Yes. Good afternoon,
6 Your Honor. This is Carmella Keener of Rosenthal
7 Monhait & Goddess. I apologize. I don't have much of
8 a voice. My co-counsel, Carol Shahmoon and Gregory
9 Keller from CSS Legal Group, are on the phone. I will
10 let them each say hello so that we can be sure Your
11 Honor can hear them, but Ms. Shahmoon will make the
12 argument on behalf of the plaintiffs today.

13 THE COURT: Great. Thank you. Good
14 afternoon.

15 MS. SHAHMOON: Good afternoon, Your
16 Honor. This is Carol Shahmoon.

17 MR. KELLER: Good afternoon, Your
18 Honor. Greg Keller.

19 THE COURT: Great. Thank you.
20 And on behalf of the defendants,
21 please.

22 MR. SAUNDERS: Good afternoon, Your
23 Honor. Rob Saunders from Skadden Arps for the
24 individual defendants.

1 THE COURT: All right. I have had a
2 chance to read the motion to compel, so I have a petty
3 good sense of what's going on. But, Ms. Shahmoon, why
4 don't you take us away.

5 MS. SHAHMOON: Sure. May it please
6 the Court, Carol Shahmoon on behalf of plaintiffs.

7 We bring this motion to compel the
8 production of documents, which include draft talking
9 points, Q&As, shareholder mailings that were created
10 by proxy advisors and communications consultants for a
11 business purpose to collect votes and to communicate
12 with investors. And the communications were made
13 among business people. And so, as we move in our
14 motion, we say the logs do not meet defendants' burden
15 to show that the documents are protected.

16 We rely on the Chase Bank case
17 primarily, as it goes through the same type of theory
18 that defendants have offered here, that draft
19 documents that may at some point go to counsel or that
20 might be subject to legal review are privileged.

21 And defendants cite to the Sarissa
22 case, which is consistent with Chase Bank. And in
23 that case, that case also involved proxy solicitor
24 communications, as are involved here. And that case

1 held that the communications were not privileged.
2 That case is from June, and we have been kind of going
3 through this since June. So that's what I'm turning
4 to next, is the procedure here.

5 Your Honor, we filed this motion
6 June 5th, and we had submitted some examples. We
7 wanted an order that would require them to turn over
8 the examples, as well as produce anything else that
9 would be like them that were on those logs, because so
10 many drafts, including some business presentations,
11 some financial presentations, had been withheld. And
12 so the defendants agreed to produce those examples and
13 to work on a case-by-case basis as to -- if we could
14 identify everything else we were interested in. And
15 so we did that. And that process resolved.

16 August 3rd we had hit an impasse on
17 Camberview, and they were still working on the other
18 logs. So we filed on Camberview. And on the 21st we
19 got the Brunswick and Innisfree documents. So these
20 are -- Camberview, Brunswick, and Innisfree are all
21 proxy communication/business communication third-party
22 consultants. The motion was amended and supplemented
23 on the 21st.

24 Okay. So that's where we are.

1 We have divided up the documents into
2 different categories. And I'm going to start with the
3 Q&A/talking points/FAQ documents. Those are Exhibit O
4 and Exhibit K to our motion. That's where we list the
5 privilege log items that we are interested in. But I
6 want to caution that there are -- we think there are
7 at least four types of documents within this category.

8 There's the Camberview talking points
9 and Q&A. So at some point, Camberview, which was the
10 proxy advisor focused on institutions, created talking
11 points and Q&A's for a January 15 -- sorry. January
12 2015 time period that involved meetings with the
13 investor relations personnel, including Mr. Fletcher,
14 who is their general counsel, met with institutional
15 investors to communicate with them about the vote.

16 And we don't have any version, we do
17 not have a final version of these documents, but we
18 understand from our depositions that they were used.
19 We understand the purpose of them was not a legal
20 purpose. And defendants have confirmed with the
21 affidavit of Mr. Fletcher that his role in connection
22 with those talking points and FAQs was a business
23 role, because his job was to talk to the investors
24 about the deal. So that's the first category.

1 The second category of that Q&A is
2 Brunswick. Brunswick created a Q&A as well that we
3 have not seen. We've seen no version of it. And it
4 was also used to talk to investors around the time the
5 deal was announced in December of 2014. But, again,
6 we have not seen it. And we understand it relates to
7 the types of things that shareholders are interested
8 in. That's why we're interested in it.

9 Then there's a Brunswick document
10 called an FAQ, a website FAQ. And it's our
11 understanding that that was posted on the website of
12 the company and it was meant to address questions
13 investors might be interested in.

14 And then the fourth category is what
15 they call the reactive -- sorry. The last thing I
16 mentioned, the website FAQ, we have an example at
17 Exhibit M.

18 And then Brunswick created a reactive
19 FAQ at Exhibit K. And that was something it was our
20 understanding that it was questions that would be
21 answered only if people asked. So it was only for
22 reactive use only.

23 And so those are the types of things
24 that are -- you know, a big chunk of our motion is

1 about these business documents. I don't think anyone
2 could argue that they are legally -- primarily used
3 for a legal purpose.

4 And then the next category, we call
5 them shareholder mailings. And one of them was Tony
6 Thomas, the CEO, Tony Thomas' letter to shareholders
7 in which he, you know, talked about how great the
8 transaction was in order to collect votes. Again, the
9 same purpose, to collect votes.

10 And what is interesting about this
11 letter -- and you can see this at Exhibit L -- is that
12 the version that we have from December, which is the
13 last version we have before the final one, is -- I
14 shouldn't say that. But we have a version from
15 December. And it indicates that the post-transaction
16 dividend would be 70 cents per share. And the heart
17 of this case is the lack of disclosure on that issue.
18 And that language was taken out. And so in the final,
19 there is no disclosure of the 70-cent dividend or the
20 dividend cut, which wasn't 70 cents.

21 And so what we're trying to get at is
22 that business decision to remove that language, but
23 all of the drafts in-between, we're missing them. And
24 we don't believe that that would have been legal

1 advice. That sounds like business advice, which is
2 consistent with some of the other documents.

3 There is also, similarly, a brochure
4 which was -- there were drafts that were withheld.

5 And then, finally, there are these
6 e-mails from Brunswick, which is that communications
7 firm, to Windstream's investor relations and
8 Windstream's media consultant. And that's been
9 withheld, purportedly as litigation advice. And,
10 again, we don't see a lawyer on it. We don't
11 understand how Brunswick could be giving litigation
12 advice. Or if so, if it reflects legal advice, why
13 that can't be redacted. So essentially, we basically
14 don't believe defendants have met their burden.

15 We also make a Garner motion in there.
16 To the extent there are privileged documents here, we
17 think Garner would cover them because we -- neutrality
18 of interest is not disputed. Defendants only focus on
19 good cause. And I think that their argument about
20 good cause is not strong enough. It's a multi-factor
21 test, and I think we are strong on every factor. In
22 particular, there's missing documents here. And I
23 think that, for whatever reason, documents are
24 missing, and so we have to look at -- grab whatever we

1 can find on these issues so we can make our case.

2 THE COURT: All right.

3 MS. SHAHMOON: That's it. Thanks,
4 Your Honor.

5 THE COURT: Thank you.

6 Mr. Saunders.

7 MR. SAUNDERS: Thank you, Your Honor.

8 So let me sort of jump into it. And I
9 will try to be brief. The things that we're talking
10 about here are drafts and e-mails attaching drafts
11 that are in pipelines, I guess is my word to describe
12 them, that culminates ultimately in disclosure to
13 stockholders. That's a process, we submit, and I
14 think the cases recognize, that heavily involves legal
15 advice.

16 The gist of the dispute -- and I think
17 it's apparent from the papers, and I think it's even
18 more apparent from hearing Ms. Shahmoon's
19 presentation -- the gist of the dispute seems to be
20 that the plaintiffs contend that the process of
21 figuring out what must and should be disclosed to
22 stockholders in connection with a legally required
23 vote is a business matter rather than a legal matter.
24 And we disagree with that.

1 The whole reason that you are
2 communicating with stockholders, as a general matter,
3 when these issues come up -- and certainly it's the
4 case here -- you know, we're not talking about
5 communications encouraging people to invest in the
6 company or an analyst road show, we're talking about
7 communications in connection with a legally required
8 vote on a couple of matters that were submitted to
9 stockholders for their approval. And then we're also
10 talking -- there are also very complicated federal
11 disclosure regimes and state law requirements that are
12 applicable to figuring out what has to be disclosed to
13 stockholders in a circumstance like that.

14 As a result, as we all know, lawyers
15 are heavily involved in the process of getting to
16 final disclosure documents that get filed with the
17 SEC. And that's a good thing. Right? I think it's a
18 good thing, and to be encouraged, to have lawyers
19 heavily involved in that process. And at least since
20 Jedwab, this Court has acknowledged that that process
21 of figuring out what ought to be disclosed to
22 stockholders in connection with a vote is privileged.
23 Because if you have an ultimate publicly disclosed
24 disclosure document and you were to be forced to

1 disclose drafts that were prepared by various people
2 along the way, then that would inevitably disclose,
3 because of the changes, you know, advice that lawyers
4 had given in that pipeline process of getting to the
5 final disclosure document.

6 And that principle has been applied,
7 that Jedwab principle has been applied even if some of
8 the e-mails in the pipeline are exclusively between
9 nonlawyers or if nonlawyers do the first draft.
10 That's the MPEG case, I think, perhaps, among others.
11 But that's the one we cited in our papers from Vice
12 Chancellor Parsons.

13 And Your Honor recognized that concept
14 in the Sarissa-Innoviva transcripts that Ms. Shahmoon
15 referred to earlier, that drafts of public disclosure
16 documents are privileged under Jedwab.

17 I would say as well that the argument
18 is even stronger here than in the usual case, and even
19 in the usual case I think it's dispositive, because
20 the documents here is because they want to get at the
21 legal advice.

22 In the context of the Garner
23 argument -- and I will get to that in a second. But
24 in the context of that argument, in their reply

1 submission the plaintiffs say, "The documents sought
2 are pinpointed on defendants' logs and bear on what
3 information, such as the planned dividend cut, was
4 known to be material to shareholders in connection
5 with the vote." That's pages 8 to 9 of their reply.

6 So exactly what plaintiffs want to get
7 at, the reason why they want to get these documents is
8 because they think it will show what somebody thought
9 was material or what somebody thought was not
10 material, what somebody thought needed to be disclosed
11 or not disclosed because it was material or
12 immaterial. And that's obviously itself a legal
13 issue.

14 So this is not a situation where we're
15 talking about business or financial evaluation of
16 proposed transactions or pros and cons of various
17 transactional alternatives. It's not a situation like
18 Chase Bank, where we're talking about business
19 documents with business purposes that are, you know,
20 sent to lawyers just to have them check a box that it
21 was reviewed by legal. We are talking about this
22 well-recognized pipeline concept where the end product
23 is going to be a legally important document. And I
24 think it's well recognized that the drafts that people

1 prepare along the way to that final document are
2 privileged.

3 I would also note that I think Your
4 Honor made a distinction in the Sarissa- Innoviva
5 transcript that is helpful and that elucidates this a
6 little bit more. Your Honor held that the -- exactly
7 what I just said, I think, that the drafts of
8 disclosure documents were privileged, but that to the
9 extent, at least as reflected on a log, communications
10 from a proxy advisor might simply have related to the
11 status of the proxy contest, that was not a privileged
12 communication. But the kinds of things that we're
13 talking about here are all exclusively within this
14 sort of pipeline, Jedwab pipeline concept.

15 Just to break that down slightly,
16 there are two different sort of drafting pipelines, or
17 at least they end in two different places, for the
18 documents that are at issue here.

19 The first ending place is, as I
20 suggested, a sort of final communication to the
21 stockholders. So we have FAQs that were publicly
22 disclosed. We have a stockholder cover letter that
23 was filed with the SEC. We have a stockholder
24 brochure that was filed with the SEC. And then there

1 are talking points that were used by nonlawyers at the
2 call center run by the proxy solicitor, Innisfree, so
3 that they would have scripted answers to give to
4 stockholders who called in. And we have produced, and
5 the plaintiffs have, all of those final versions of
6 communications with stockholders.

7 What they don't have, because we
8 withheld them as privileged, is the drafts of those
9 documents, because, again, we think that under Jedwab
10 and its progeny those are all privileged. Disclosure
11 would inevitably disclose the legal advice that was
12 given with respect to what ultimately was in the
13 document.

14 The other pipeline ended at John
15 Fletcher, who, as Ms. Shahmoon said, was at the time
16 the general counsel. And this is the specific issue
17 of the Camberview-generated talking points or
18 Camberview-drafted talking points and FAQs. We did
19 submit an affidavit from Mr. Fletcher in which he
20 explained that he had asked Camberview to do first
21 drafts of talking points and FAQs for him to consider
22 in preparing for his own communications with some of
23 Windstream's largest institutional stockholders.

24 And we would submit that the general

1 counsel's decisions about what should be in a document
2 that he used to prepare himself to talk to
3 stockholders, his notes about what points to make, to
4 help him make sure that he made those points
5 consistently across conversations with different
6 institutions, and the documents that he asked people
7 to prepare for him so that he could prepare those
8 notes for himself, those are all privileged as well.

9 THE COURT: Can I stop you on that
10 point.

11 Just in terms of understanding his
12 role, I mean, I suppose general counsel could be
13 preparing to talk to stockholders in a legal sense,
14 but also could be preparing to talk to stockholders as
15 an executive of the company to try to convince them
16 that it's the right thing to do to vote in favor of a
17 particular proposal.

18 From a privilege perspective, doesn't
19 it matter what hat he's wearing in this case,
20 Mr. Fletcher?

21 MR. SAUNDERS: Well, I suppose I could
22 imagine a circumstance, certainly, just because
23 somebody is a general counsel doesn't mean that
24 everything that they utter is legal. But I think the

1 documents that we're talking about here were, you
2 know, prepared for him to make sure that when he
3 communicated with stockholders, he communicated the
4 points that needed to be made and communicated them
5 consistently. Right? Not as an advocacy matter, but,
6 "Okay, when we're communicating and answering
7 questions, we want to make sure that, you know, we say
8 words to them that we have all agreed upon as being
9 the appropriate words to say and that are consistent
10 with our other disclosures and that we express those
11 things to all people consistently."

12 I think the process of, again,
13 figuring out -- just like the process of figuring out
14 what ought to be in a proxy statement, the process of
15 figuring out what notes do I have for myself, want to
16 have for myself before going into a meeting with
17 stockholders about what are the material points I'm
18 going to make, and, you know, to help me make sure
19 that I express them consistently to all stockholders,
20 is inevitably involving sort of legal judgments about
21 what are the material points to make.

22 Your Honor, with respect to Garner,
23 and just sort of briefly on the Garner exception, we
24 obviously don't think that the Garner exception

1 entitles the plaintiffs to any of these documents.
2 Your Honor noted in the Salberg case that -- that's
3 just earlier this year -- that the Garner exception is
4 narrow, exacting, and intended to be very difficult to
5 satisfy. And yet the plaintiffs have done almost
6 nothing here to satisfy it. The motion itself offers
7 no explanation at all, at least that I could tell, for
8 why good cause is present here, and the reply offers
9 really only a little more.

10 It just seems to be that the drafts of
11 disclosure documents could prove that the defendants
12 failed to disclose things that they knew should have
13 been disclosed. And as I alluded to earlier, I think
14 that goes to really the core of the privilege. This
15 is not -- the plaintiffs are hoping that, by reviewing
16 the drafts, they will have some evidence that somebody
17 thought something was material and had to be disclosed
18 in the back and forth along the way, and then they
19 will be able to compare that with the final disclosure
20 document and say, "Aha, see, here was something that
21 somebody thought was material, and yet it didn't get
22 disclosed."

23 And that process of making those
24 judgments about what ought to ultimately disclose is

1 very much tied up in legal advice and, therefore, the
2 privilege is applicable.

3 This is not a situation where we have
4 a discoverable fact that is unavailable in some other
5 way -- you know, when did a meeting happen or who was
6 there -- that's embedded within an otherwise
7 privileged document. And so the benefits of being
8 able to get at that discoverable fact, they outweigh
9 the privilege component. This is a circumstance where
10 the very reason why the plaintiffs seem to want to get
11 the documents is to invade the privilege.

12 In any event, the plaintiffs also
13 haven't connected anything about these drafts to any
14 of the people who are actually defendants and whose
15 state of mind, therefore, matters. And that's
16 obviously the directors. So, again, the theory seems
17 to be that if we can see a draft of a disclosure
18 document and identify what changed, then we'll have
19 the ability to argue that the change shouldn't have
20 been made, and something that somebody at some point
21 in the process proposed be disclosed should have been
22 disclosed, and because it was -- because that view was
23 expressed in a draft along the way, then the
24 plaintiffs will then be able to argue that, "Aha, the

1 failure to disclose it was intentional."

2 But plaintiffs haven't connected, as I
3 say, any of these documents to any of the people who
4 are actually the defendants in the case. So they
5 haven't established that there would be that
6 connection or the ability to make that argument that
7 something in a draft showed something about the state
8 of mind of any of the actual defendants.

9 And then there was -- Ms. Shahmoon
10 made a sort of brief reference to documents no longer
11 being available. There is obviously nothing nefarious
12 about the fact that people sometimes delete e-mails
13 when there isn't any litigation and they don't have an
14 obligation to preserve them. But there's no reason to
15 believe that if there were additional documents that
16 once existed that were created contemporaneously and
17 were deleted prior to the commencement of litigation,
18 that they would be anything -- and that related to any
19 of these issues, that they would be anything other
20 than additional documents for the privilege log. They
21 would be -- there's no reason to believe that any of
22 those e-mails that don't exist anymore would be
23 nonprivileged for all the same reasons we have talked
24 about.

1 Thank you, Your Honor.

2 THE COURT: All right. Thank you.

3 Ms. Shahmoon.

4 MS. SHAHMOON: Yes. Thank you, Your
5 Honor.

6 So just to be clear, our purpose here
7 is not to get at legal advice. In fact, we have
8 suggested that defendants should identify the subject
9 matter of the advice and redact it in some manner.

10 What we're stumped on is trying to
11 locate that advice and trying to figure out how the
12 subject matter of the advice would relate to these
13 documents. So what I mean by that is the Camberview
14 Q&A and talking points, we all can understand what
15 they were used for. They were used at these investor
16 meetings, as defendants have acknowledged.

17 And so where I'm stuck is figuring out
18 how Fletcher is acting as a lawyer, because I don't
19 believe he's giving advice to the institutional
20 investors. And certainly if there's some advice along
21 the way, which defendants have not identified, we
22 suggest that they just redact it.

23 But their general principle that they
24 can withhold all drafts because there's some way in

1 which we will be able to figure out the advice, first
2 of all, that doesn't serve our purpose to figure out
3 the advice. Our purpose is to figure out what -- what
4 was happening with these documents that everybody
5 directed towards shareholders. And not all of them
6 were filed legal documents. These Q&As and talking
7 points, which is the bulk of it, were never provided
8 to us. We don't even know what's in them. So there
9 is no way they were legally delivered to shareholders
10 the way Mr. Saunders is suggesting.

11 Only the items under the stockholder
12 mailing, the brochure and the cover letter were ever
13 delivered to shareholders. Everything else was not
14 delivered to shareholders, everything else that we're
15 asking for. But they do reflect what -- you know,
16 contemporaneous understanding in connection with this
17 transaction of what would be important to
18 shareholders, which is where -- which is at the heart
19 of our case.

20 So when there's, you know, document
21 destruction, we have got to do our best to get what we
22 can on that issue. And we certainly have documents
23 that seem to reflect that the defendants and their
24 consultants understood that the dividend was

1 important.

2 Also, I want to point out that the
3 Chase case that we cite to in our brief talks about
4 draft customer service training materials and draft
5 scripting. And I think those are analogous to the
6 documents that we are seeking here. At some point
7 those documents were circulated to attorneys, because
8 they do have legal import. And I submit that most
9 documents at a public company have some legal
10 importance and have to get run by legal, just as these
11 did. But the comments from nonlawyers and the
12 communications among nonlawyers are not privileged.

13 So we just think that -- maybe what
14 we're saying, too, is defendants should do a better
15 job with their log at identifying where and when
16 Mr. Fletcher gave advice, and redacting that, but
17 limiting it to that. I don't think they've met their
18 burden. You know, it's their burden, not ours.

19 So let me just think what else. I
20 think that's it. Thank you, Your Honor.

21 THE COURT: All right.

22 Mr. Saunders, anything further?

23 MR. SAUNDERS: No, Your Honor. I
24 think Your Honor has the points.

1 THE COURT: Okay. Thank you.

2 What I'm going to try to do is give
3 you some guidance here as specifically as I can.
4 Needless to say, I haven't seen these documents. I
5 have seen the exemplars. I have a flavor, I suppose,
6 for what they are.

7 But several log entries have been
8 identified. I haven't seen the documents, nor do I
9 really care to. I have expressed before my reluctance
10 to have a process that would contemplate the Court
11 engaging in in-camera review every time a privilege
12 issue surfaces. And I don't really think that's
13 necessary here. My hope is that the guidance I give
14 you will be enough to help the parties work through
15 the issues. If not, you can come back, and we will
16 take it from there once I get a sense of where the
17 breakdown is.

18 So I start, obviously, with the
19 propositions that I think are fairly well known to all
20 of us and have been cited here, that the
21 attorney-client privilege protects legal advice only,
22 not business advice, not personal advice. And when
23 there is overlap, the privilege really kicks in to the
24 extent of protecting the legal aspects of a document,

1 but that doesn't mean that the entire document would
2 be protected by privilege. And in those instances
3 where a business matter really predominates the
4 document, the Court looks at that and is inclined not
5 to protect that document, even if there may be some
6 privilege sprinkled within it.

7 The mere fact that a lawyer is on the
8 document doesn't mean that it's privileged. The mere
9 fact that a lawyer isn't on the document doesn't mean
10 that it isn't privileged. The analysis,
11 unfortunately, for courts is a little more nuanced
12 than that. So we have got to look more carefully at
13 precisely what the communication is and what the
14 purpose of the communication is.

15 Lastly, because it's been cited -- and
16 I do think it is a principle that's now fairly well
17 settled in our law, at least in this specific context
18 of disclosure -- *Jedwab*, as I read it, recognizes that
19 there are state and federal disclosure regimes that
20 have very specific requirements where it can be
21 assumed that legal counsel will be involved in
22 formulating those disclosures for legal compliance.
23 On the other hand, that doesn't mean that every
24 communication with a stockholder is going to be

1 subject to Jedwab and its recognition of privilege for
2 drafts of disclosures to stockholders. There are
3 certain instances where a communication with a
4 stockholder is not going to be formulated around
5 settled legal requirements or expectations, either of
6 a regulator or otherwise.

7 And so I think it's important for
8 courts to be careful not to overextend Jedwab. But at
9 the same time, I think it's also important to
10 recognize, as Chancellor Allen did, that there are
11 certain types of disclosures to stockholders where the
12 Court can really assume that a lawyer had a hand in
13 preparing them and that the lawyer did so in his role
14 or her role as legal counselor.

15 So with that background, it appears to
16 me that what we have here are communications with
17 stockholders. On the other hand, we don't have
18 proxy-like documents that are necessarily subject to a
19 legal disclosure regime where one can just assume that
20 any input that a lawyer might have had would have been
21 in his role or her role as attorney/legal advisor.

22 On the other hand, there may well be
23 legal advice that is incorporated in these various
24 draft documents, turning first to the Camberview,

1 Brunswick, and Innisfree documents, the talking
2 points, the FAQ and the Q&A documents. And yet when I
3 went through and tried to correlate the documents that
4 the plaintiff is seeking here with the documents as
5 logged on the various privilege logs, it was really
6 difficult for me to draw that distinction between what
7 within the documents might contain legal advice and
8 where you've got folks who are proxy advisors just
9 trying to assist the company in making the most
10 compelling pitch to stockholders to achieve a desired
11 result.

12 In my view, that latter category of
13 communications would not be privileged. And just
14 because Mr. Fletcher or some other lawyer weighed in
15 to help wordsmith would not reflect privileged
16 communications, either.

17 On the other hand, if in-house counsel
18 is weighing in and providing input to ensure that, for
19 instance, these documents are consistent with the
20 company's legal obligations of disclosure, if he is
21 weighing in to help qualify what is and isn't material
22 as a matter of disclosure law, or if he's weighing in
23 to ensure that the documents are consistent in the
24 messaging for purposes of ensuring that the

1 disclosures are not somehow misleading as a matter of
2 law, then it would seem to me in those instances that
3 input is legal advice that would be subject to the
4 privilege.

5 Again, without seeing these documents,
6 I can't make that nuanced call. But what I hear the
7 plaintiffs say is, "Okay. If that's happening, redact
8 that and produce to us the input that you are getting
9 from your various proxy advisors in terms of how to
10 pitch the message that you are trying to pitch to
11 investors and stockholders."

12 Again, I don't believe that that
13 communication would be privileged just because an
14 attorney is copied on it. I don't believe it's
15 privileged just because an attorney weighs in on that
16 with his input. The only thing that would be
17 privileged would be advice from the attorney or
18 comments from the attorney that reflect that
19 attorney's attempt or efforts to ensure that the
20 company is complying with its legal obligations.

21 The logs aren't getting me there. I
22 can't tell from what's been logged. One approach to
23 that would be to say, "Okay. It's waived outright."
24 But this is a little more nuanced, and so I don't

1 think that's a fair first reaction to that.

2 Instead, what I think should happen is
3 that these documents, here talking about the talking
4 points, the FAQs, I think there were some other
5 Q&A-like documents that were identified here, and I
6 guess there was the website FAQ, there was a reactive
7 FAQ, Brunswick prepared a "talk to investors"
8 document, and then I gather there was another FAQ
9 prepared in and around January 2015, a talking points
10 kind of document, that those should be reviewed, the
11 input from the various advisors should be retained in
12 the documents, and the only thing redacted should be
13 legal advice.

14 The logs should then be amended to
15 reflect those redactions, with some more specific
16 description of the nature of the legal advice being
17 rendered so that the plaintiffs can look at that and
18 determine whether further motion practice is
19 appropriate.

20 That same approach, even though the
21 two categories have been separated, to me should be
22 taken with respect to the stockholder mailings. And
23 that would include the cover letter. Here again, I
24 don't think that that is per se subject to a state or

1 federal disclosure regime, as with the documents that
2 are perhaps attached to that letter. So drafts of
3 that letter, to me, aren't per se embraced by the
4 Jedwab holding.

5 On the other hand, as I mentioned
6 before, if legal counsel's input is to ensure that
7 state or federal disclosure laws are being followed,
8 that some call is being made to ensure consistency for
9 purposes of ensuring that the document is not somehow
10 misleading as a matter of law, the same sort of
11 guidance I gave before. If that legal input is
12 reflected in these various drafts, then that input can
13 be redacted. Otherwise, to me, again, if it's just a
14 matter of the various advisors, nonlegal advisors
15 weighing in to advise of better ways to say the same
16 thing, more compelling ways to say it, that to me does
17 not reflect legal advice, and that should be
18 disclosed, even in these various drafts of
19 communications that would go out to stockholders.

20 The same with the brochures. The
21 reasoning, from my point of view, in the approach to
22 discerning privilege or not should be the same with
23 respect to those documents.

24 The one area where I don't think

1 there's much nuance, at least based on my
2 understanding of the description, would be the
3 February, I think it's 10th, 2015, e-mails post
4 filing. To me, those are protected. The description,
5 as I see it, is a document discussing strategy in
6 light of the filing of the complaint. And reacting to
7 litigation, to me, is not in any way captured by the
8 nuance that I have just been talking about between
9 business and legal advice or some other form of advice
10 and legal advice. This is going to assist lawyers in
11 rendering legal advice to a client that is now
12 involved in litigation. So I don't see any basis for
13 those documents to be produced absent some exception
14 to the privilege.

15 So that takes me to Garner. I do
16 think that our law -- and the federal law as well, for
17 that matter -- views Garner as a narrow and exacting
18 exception to the attorney-client privilege. The
19 burden to demonstrate the Garner exception lies with
20 the stockholder seeking to pierce the privilege. And
21 in this instance, in my view, the plaintiffs have not
22 identified why any particular document that they are
23 seeking over the privilege objection that's been
24 raised here would be helpful in overcoming the

1 knowledge shortfall that they've identified. The
2 showing would just have to be much more specific than
3 has been made in this instance.

4 Oliver v. Boston University I think is
5 a case that addresses the good-cause showing in the
6 context that I am thinking of it now and discusses the
7 specificity that is really required to demonstrate
8 good cause in order to meet the burden that is imposed
9 under Garner. And I just don't think that that has
10 been carried in this instance.

11 So where I think that leaves us is for
12 defense counsel to go back to the drawing board to
13 look at these documents, all that have been
14 identified -- and I appreciate that there are a lot of
15 them -- to look at them critically, drawing the
16 distinction that I have tried to draw here. And my
17 expectation is that there will be content within these
18 documents that will be produced unredacted, given that
19 I just don't think it's likely that the entirety of
20 these documents would reflect the kind of legal advice
21 that I have just been talking about.

22 To the extent that the documents do
23 contain that content, meaning legal advice, with
24 respect to information that's going to be transmitted

1 to stockholders, then that can be redacted. If that
2 content is redacted, then the logs need to be revised
3 to reflect what has been redacted in a more specific
4 way than has been described thus far. And once those
5 logs are in hand and the redactions are in hand and
6 plaintiffs' counsel can determine if there is a basis
7 to seek to challenge those redactions -- not on the
8 basis of Garner. I have made my ruling in that
9 regard. But on the basis that what has been redacted
10 does not actually reflect legal advice that would be
11 privileged -- we can take that up at that time.
12 Hopefully that won't be necessary.

13 All right. And with that, I think
14 I've covered the bases, but you can certainly tell me
15 if there are any areas either that aren't clear or
16 that I haven't yet addressed.

17 And, Ms. Shahmoon, I will start with
18 you. Any questions?

19 MS. SHAHMOON: No. Thank you, Your
20 Honor.

21 THE COURT: All right. Mr. Saunders?

22 MR. SAUNDERS: No questions, Your
23 Honor. Thank you.

24 THE COURT: All right. Well, thank

1 you all. Your briefs were very helpful. I hope this
2 gives you enough to get you on the right track. And
3 if not, as I said, I will certainly be here to hear
4 further from you.

5 Have a good week and a good balance of
6 the day. Thank you.

7 ALL COUNSEL: Thank you, Your Honor.

8 (Teleconference concluded at

9 2:47 p.m.)

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CERTIFICATE

I, DEBRA A. DONNELLY, Official Court Reporter for the Court of Chancery of the State of Delaware, Registered Merit Reporter, Certified Realtime Reporter, and Delaware Notary Public, do hereby certify that the foregoing pages numbered 3 through 34 contain a true and correct transcription of the proceedings as stenographically reported by me at the hearing in the above cause before the Vice Chancellor of the State of Delaware, on the date therein indicated, except for the rulings at pages 24 through 34, which were revised by the Vice Chancellor.

IN WITNESS WHEREOF I have hereunto set my hand at Wilmington, this 12th day of September, 2017.

/s/ Debra A. Donnelly

Debra A. Donnelly
Official Court Reporter
Registered Merit Reporter
Certified Realtime Reporter
Delaware Notary Public